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### ADAPTIVE SCHEDULING: APPLYING AI AND MACHINE LEARNING TO OPTIMIZE PROJECT TIMELINES AND RESOURCE

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### **ABSTRACT**

This paper seeks to discuss how project management is an ever-evolving activity due to the changing nature of the business environment, and proper techniques must be employed to enhance timelines and resources management. This study investigates the utilisation of Artificial Intelligence (AI) and Machine Learning (ML) in dynamic scheduling for project management. Another way is through the use of forecasting models, improvement of tuning algorithms, as well as real-time data analysis whereby through the time intervals, people are able to come up with new times and effective utilisation of resources. This paper explores and discusses numerous AI and ML approaches and studies the capability of these approaches for minimizing the number of delays and increasing the effectiveness of the management of the available resources to optimize overall project performance. In this paper, the applicability of these technologies for modifying the conventional scheduling systems is illustrated utilizing case studies and computerized simulations.

Keywords: Adaptive Scheduling, Artificial Intelligence, Machine Learning, Project Management, Resource Optimization, Predictive Models, Timelines, Optimization Algorithms

### 1. INTRODUCTION

Project management skills to a considerable extent rely on scheduling and the correct use of resources within the project in order to make the project deadlines and or goals achievable. In this regard, the job scheduling based on the traditional methodology does not effectively suit project more structure due to the unpredictable environment and stops in-progress activities require delay or additional costs as well as improper utilization of the resources. In the recent years Al and Machine Learning brought new challenges and opportunities for the improvements of these critical aspects of project management. Ahuja and Carley (2022) Indeed, the Artificial Intelligence as well as Machine Learning applications are capable to analyze large volumes of data, identifying the patterns and making real-time predictions that would allow a project manager to make more efficient timelines and resource allocations. Incorporating such tools intoflexible scheduling frameworks, the project managers move from makingreactive decisions to those which are proactive in nature and enabled by data analysis thus improving on the efficiency and at the same time eliminate risks. Alvarado and Thomsen (2021)

This work aims at analyzing the possibility of applying artificial intelligence and machine learning in dynamic scheduling, and shows how such advancements can boost the accuracy of the schedules, the efficiency of the resources correlated with the schedules, and the general results of the projects in question. In this paper, therefore, through analyzing the methodologies, tools, and articles, the author seeks to give the general understanding on how both AI and ML influence the future of project scheduling and management Anand and Patel (2020).

### 1.1. BACKGROUND OF PROJECT MANAGEMENT CHALLENGES

The nature of project management in particular the ones that are large scale is always associated with delays and costs that are not fixed. In general only-wrist, traditional processes for project management are not very proficient at handling these various dynamic factors since it uses mainly planning and confirmed schedules to estimate a project duration. Thus, project managers deal with some challenges including; time delays, poor usage of resources, and inflated budgets. Chien and Ding (2021) In traditional ways, plans are prepared at the onset of the project and may not allow for deviations. This situation implies that flexibility is lacking hence when something unusual happens, activities are turned into a different direction halting all proceedings. Also, there may be improper decisions in the use of resources since most of the time, there is delegated decision making and decisions are made under pressure. The nature of the projects being undertaken in the current world is becoming complex and there is pressure towards faster delivery of these projects and therefore existing techniques are inadequate Cui and Li (2021). This has evidenced the propensity for embracing more intelligent, datadriven methods to enhance efficiency of project outcomes due to increased competition and need to cut expenses. This background provides the basis for understanding how and under what circumstances integration of artificial intelligence and machine learning in project management presents more flexible. timely, optimized scheduling approaches.

Scheduling in project management had a long history of development in the course of decades. In the earlier phase of the project management, it was conventional and involved the application of methods such as a Gantt chart and the critical path network diagrams (CPM). These techniques offered a depiction of the projects' time lines, and also the relationships between different tasks but were inflexible tools that could not be adapted to accommodate folding, shifting, or branching that are normal precursors of large projects. Over time the sophistication of the scheduling techniques increased and with the use of PERT (Program Evaluation and Review Technique) that introduce probabilities so that an estimation of the time required be made bearing in mind the uncertainties of work Da and Batista (2021).

Thus, with the increasing development of technologies, the scheduling tools became more complex and incorporated software applications as means to manage and update schedules in real time, and also in terms of availability of various resources and other features which include alerts. However, conventional

approaches also remained constrained concerning their flexibility within a project environment no matter the upswing in the pace of technology development and deployment by computer software advancement. Currently, the existing trend in scheduling systems and approaches is flexibly and interpreted as intelligent that has been empowered by the technologies like artificial intelligence and machine learning. These technologies have benefits to offer in terms of foreseeing how project management can be conducted in the future, especially in terms of project calendar and its dynamicity of scheduling changes in respond to occurrences and different raw project data. Artificial intelligence takes into account the possibility of delay, availability of resources required and then the possibility to change the schedule to make the entire process of scheduling more flexible Dong and Lee (2020).

Adaptive scheduling implies herein a flexible approach or method of project scheduling that allows the project manager to change the time and resources used as appropriate concerning existing project conditions. Adaptability differs from the traditional set pattern of scheduling where evaluations are made periodically at specific intervals Adaptive scheduling applies advanced technologies such as AI and ML to continuously monitor and analyze project information. It enables it to predict some problems, lack of resources or a change in scope and recommend on early changes. Fang and Zhou (2022)

It involves utilizing the real-time data input, forecasting analysis as well as the improvement algorithms to create a schedule system to implement the effective framework in a project. Flexibility of schedule enables project managers to make good decisions in plans that can improve efficiency, minimize dangers, as well as optimize usage of resources. IT provides the flexibility needed to overcome any unforeseen challenges that arise and ensures that set goals are met despite the interferences that might be caused to the initially planned approach. Complexity of projects and unpredictability of environments causes the growth of adaptive schedule as the indispensable tool increasing the efficiency of project delivery through flexibility.

## 1.2. THE ROLE OF ARTIFICIAL INTELLIGENCE AND MACHINE LEARNING

AI plays an important role in the development of project management and supports better decisions, increases organisational efficiency, and allows better utilization of resources. Intuitively, the concepts of predictive analysis, natural language understanding, and automation of project management tools are increasingly being integrated to respond to a variety of prompt and complex functions to reduce human error. Through continuous monitoring of the development, it is found that artificial intelligence systems can come up with results that assist the project managers in making better decisions basing on evidence and adjust strategies when and if necessary. Such systems, which are mainly based on artificial intelligence, are capable of identifying potential risks and threats to a project, or even inadequate resources or excessive spending by analyzing current and past records and provide early solutions to any potential problems that may occur to avoid exploitation Ghadge and Akter (2021).

Furthermore, with the help of the utilization of artificial intelligence in automating several tasks, a project manager is able to spend his/her valuable time focusing on decision-making processes. By incorporating collaboration support, predicting outcomes, and giving recommendations, AI brings about more accuracy

and efficiency in some project management processes that would lead to better outcomes, lesser cost, and increased customer satisfaction. Gupta and Chopra (2022) Machine learning is a subfield of AI that has revolutionized project scheduling by adding more rigor and creativity to conventional scheduling procedures. Unlike the conventional analytical tools that rely on hard coded timelines, and, stiff strategies, machine learning engages historical and current data to predict outcomes and even better the schedules continually. He and Zhang (2022) Machine learning tools are able to analyze large data sets and estimate values that human project managers might not see. For example, through machine learning application, the duration of tasks can be predicted, the forecast of potential risks, and the allocation of resources in accordance with some factors that affect the timing of a project. This feature tends to make alterations to schedules on-the-fly and provides the contingency that pertains to contemporary events in a given society. Hossain and Rahman (2021)

In this way, the participants become able to enhance their ability by learning from the past projects and making better decisions, which would, in turn, minimize the likelihood of risk factors that could lead to matters such as delays, lack of resources, or costs overruns. While machine learning models constantly receive new information, they build the experiences from their prior projects and adapt to new ones with the ability to predict the outcome with increased accuracy. As a result, different learning approaches have become more valuable in planning and scheduling of projects because of the benefits that they offer in terms of productivity, flexibility and accuracy. Growth in the number of industries and evolution of the type of projects at the present pace considerably requires further development of technologies in the field of PM. Application of traditional theories of project feeding as well as use of simple schedule and planning instruments is likely not to meet the dynamic nature of project challenges faced in the current Bilyana P, M. Influence like global competition, time constraints, imbalance resources and increasing amount of data also forms a major wall when considering conventional methods only.

In the current world, it is not enough just to deliver a project on time and onschedule but have also to face the ever changing situations and conditions and get the most out of the available resources. If the amount of data is significantly large then the task of managing this data becomes almost cumbersome and is also labor intensive. Advanced technologies, Such technologies like Artificial Intelligence and Machine Learning are new technologies that can work with large sets of data, learn to identify trends, estimate future trends and perform repetitive and tedious tasks effectively thus enabling the management of complex projects. When integrated into project management frameworks, procedures and techniques, such advanced technologies help organisations improve their decision-making, enhance the forecast accuracy, and be prepared for adequate changes whenever shocked. Jain and Kumar (2022)

### 2. LITERATURE REVIEW

# 2.1. OPTIMIZING PROJECT TIMELINES AND RESOURCE ALLOCATION

AI and ML give a significant advantage to improve the timelines when it comes to vast sets of data, prediction of problems that may arise and schedule changing capabilities. The following are some of the many benefits that one may find worth embracing as far as use of artificial intelligence and machine learning for project schedules is concerned:

- Real-Time Operations Control: As the artificial intelligence elements show efficiency in reflecting real-life conditions, project operations are monitored in real-time, which enables reporting on the current task's state and the usage of resources and hints at possible delays. This helps the project managers to trace the problem and correct the schedule when it is still small before it becomes a major problem hence avoiding further costs due to time overrun. Kim and Choi (2021)
- Dynamic scheduling adjustment: This feature enables the ML algorithms make changes in a project schedule based on the data collected in real-time. They can assess the current project situation and make necessary adjustments such as re-proportioning resources or adjusting the time line of the project without interference hence enhancing overall productivity.
- Efficient Decision-Making: With the help of AI and ML, one is likely to be able to decide on a number of factors including, but not limited to, the priority of the tasks, availability of the resources, and the skills required to achieve the objectives. This helps to help adopt efficiency whereby all the available resources are expected to be put to productivity and not to end up idle because there are no working tools for them to use.
- Imparted Decision making: AI and ML contribute a lot to the decision-making process of project managers especially with matters concerning timelines to be set for a certain project, amount of resources needed for the project, and the estimated cost to be incurred. These technologies thus assist managers to reduce chances of making wrong decisions and increase the efficiency of planned outcomes.
- Decreased Margin of Error: Since the scheduling of tasks and resource allocation based on AI and ML is performed without interference from human beings, the chances of bargaining are minimized. This improves the reliability of the time estimates for the project completion in order to meet the desired deadlines of the project deliverables.
- Schedule Flexibility: Based on new information or changes in the project requirements, AI and ML systems will be able to flexibly make changes in the schedule depending on the present changes in the project scope.

Apart from adjusting the schedules of the project, integrating of AI and ML into project management results in improved outcomes of the project.

When it comes to resource management, adaptive scheduling can be said to have numerous benefits in the management of projects. While top-down scheduling schedules the project's task and resources according to a set timeline and plan, adaptive scheduling bases itself on current information and analytical models to change the assigned resources dynamically throughout the project.

Adaptive scheduling also serves the purpose of forecasting the demand and consequently, adjusting for the state of the environment. For instance, if there is a particular Child task in a project plan where the execution of a particular task had to be done within a specific time and as it turns out the cause of a delay was beyond the expectation of the project manager Then adaptive scheduling will automatically

forward shift the other Child tasks and lessen the work load of a particular resource to ensure that the work of the particular task is completed without the delay of other resources that will lead to congestion of work. This also helps in the allocation of resources in the correct manner to eliminate the time when certain resources are inactive or are not carrying out many operations.

Finally, adaptive scheduling employs the use of analytics to ensure that there will be a right balance of the resources needed for the project at the right time. It helps in the assessment of resource capacity and flow of activities so as to be able to allocate the human and material resources when where they would be of most use. When taken to this level, it results to efficient usage of resources, food output and consequently, time to make sure that the resource utilization is the best in relation to the entire project goals and objectives. Real-time data has become instrumental in the current project management where it is possible to follow the progress of a project as it goes on. Real-time data flow in project management involves the use of data to make management decisions, improve information transparency and provide timely managerial actions to rectify or improve the performance of a project, especially in the execution of complex projects.

An extended outcome that comes with real-time information is the fact that it is possible to work on problems as they occur. As observed in project performance reporting, real time will give immediate feedback on tasks, time, resources and costs. Since project-scheduling has brought detail analysis of various stages and activities involved in the project; managers can easily detect where the problem may be and how best to efficiently respond to it by using more resources or time. This way of action elimination ensures that there is little to no possibility of over expenditures and contract timetable setbacks. Additionally, real-time data fosters better offering a transparent view of project progress. This makes sure that all the stakeholders are well informed on the current position of the project and any adjustments that may be necessary to be made.

# 2.2. AI AND ML IN PROJECT SCHEDULING VS TRADITIONAL APPROACHES

The other conventional planning techniques that have been in practice for quite a long time include the Gantt charts, CPM and Pert. Most of these techniques involve the use of specific and sequential timeframes and procedures that need to be updated by hand according to the progression of the project. Although some of these methods are good at providing a basic form of scheduling, they are less effective in managing changes, noting interferences or enhancing real-time resource utilization. The tough-schedule method has drawbacks such as delay, over-utilization of resources, and ineffectiveness because in most real projects, they do not follow the set schedule as planned. differs from the machine-based approach because the former is flexible. The AI and ML systems can process vast amounts of data and come up with timely forecasts concerning the project's timeline, tasks length, available resources, and probable challenges. These technology make it possible to frequently assess project schedules and make changes on them in order to fit the next information received. They can also be used to avoid mismatches of supply and demand of resources in order to ensure that the coming weeks for the project have the right resources required in them. AI and ML have better flexibility and can take the uncertainty that traditional market has and also is perfectly positioned to take advantage of changes over time as opposed to having set framework and set progression. With the help of utilization of new data and changing own schedules,

AI and ML can offer better results, effectiveness and adaptive approach to the project management Ochoa and Valdez (2021).

It is by far certain that the forthcoming horizon of project management is set with artificial intelligence and machine learning technologies, which shall redefine the ways of executing and managing projects in the future. Thus, with the increase of these technologies' development, project managers will be provided with more and more powerful means and tools to handle the complicating factors and the more flexible nature of the modern projects. Artificial Intelligence and Machine Learning will enable the project managers to become more efficient and insightful by providing them with real-time data on the efficiency of the current projects, as well as possible risks and opportunities. About delay, it would help to identify it way before it becomes a critical issue, the same applies to cases of cost too high or resources running out. In addition, the integration of artificial intelligence in the project management software shall make it easy to automate the process of scheduling and distribution of resources hence reducing the chance of having human errors and give the managerial personnel ample time to focus on more critical aspects in the project such as decision making Shah and Sharma (2022). The analytical features effective in modeling different scenarios and dependency of schedule optimization on up-to-date data will notably increase effectiveness of a project. Another key area of significant development is the use of technologies that are based on Artificial Intelligence which will enhance the application of approaches to efficient work organization based on the communication of people, team members, stakeholders, and external users. These will in the future incorporate AI such as the identification of probable areas of conflict or clash and management of these; the monitoring of the dependency tree; and/or real-time project status to always stay relevant in terms of the need of implementing AI and ML in project management aimed at boosting the efficacy of the field. Project management will mature and change from being a reactive, tactical, and mainly corrective practice to proactive, strategic, and highly efficient practice to address complex project environment.

Automated planning and scheduling is very central in the whole process of coming up with the best strategies, time and duration for any project. Most project management methodologies require manual updates and contain static assumptions while AI can provide dynamic updates based on the real-time assessment of a great deal of information. As per the above-discussed topics, with the help of Big data analytics AI can predict some future constrains, delay or risk which is going to hit on the planned time duration of the project. These can also range from successful sequencing of work, estimating the effect of exogenous conditions such as weather or supply chain disruptions on time estimates and adapt accordingly. Also, it assists to reduce the workload of making numerous repetitive decisions relating to tasks prioritization and resources distribution, which used to be time-consuming procedures. The use of AI and ML in project management tools is key since it helps managers to get rid of a number of issues, including delay in the project schedule as it provides proactive approaches towards enhancing the reliability of implementing and executing project schedule.

The nature of enhancing project scheduling via AI and ML is that it holds a multitude of advantages that greatly affect the efficacy of the project. There are several advantages of the choices made, namely;

 Boost in the levels of project schedules' accuracy: The element of ML and AI in determining project timelines enhances its accuracy. With the aid of data from previous projects and their outcomes, these

- technologies can be more accurate in estimating tasks' durations and the possible time that could be taken by the task and this minimizes cases of setting unattainable projects' schedules.
- Involability: AI and ML can reduce schedule disruption with its realtime analysis that can flexibly change upon the changing conditions. This allows the project manager to be able to move timelines around and make alterations proactively in case of any challenges that may occur in line with the project.
- Schedule Planning: AI and ML make it possible to predict the possible risks as well as barriers that may occur in the project and disrupt the schedule. These include prediction of delay and resource shortage, which aid project managers to prevent risks in an orderly manner hence improving the flow of project delivery.
- Cost Cutting: By enhancing the accuracy of scheduling, allocation of resources and probability of risks, AI and ML leads to cost cutting. These technologies assist in averting time wastage, squandering of resources, and any delay on the plan when implementing the project to its completion; the project time frame must coincide with the estimate budget.
- Enhanced Project Scheduling: By using AI and, particularly, ML, the
  project scheduling becomes more flexible because the managers can
  predict and respond to the conditions as soon as possible. No matter
  whether it is changing response to new information, altered scope or
  a disruption, such technologies help to manage project time line
  responsively.
- Scalability: Unlike most of the traditional scheduling tools, AI and ML-based scheduling are capable of handling larger projects substitutability: The problem of substituting one resource with another is relatively easier in scheduling aided by Artificial Intelligence and Machine Learning compared to traditional scheduling. Because the field of project management is continuously ascending and the sizes of the managed projects are constantly growing, the real-time data analysis and the consequent changing of the quantitative estimations do really help the project managers through not allowing them to lose the control over the timeline and through offering them the necessary opportunities to handle all the available resources.

Integrating AI & ML into the project scheduling make it possible to have a better control of large and complicated projects regarding time and cost as well as the resource utilization. These enhance the usual ways of scheduling since they are more flexible, accurate and efficient as compared to the traditional methods of projecting schedules.

#### 3. RESEARCH METHODOLOGY

The purpose of the present research is to understand how AI and/or ML can be used to determine efficiency, particularly regarding schedules and resources in projects. As for the method that has been used in the course of this research, it can be divided into several steps: data gathering, data analysis, data assessment.

• Population: This is the population that has been used in the current study and it involves different levels of analyzing new Artificial

- Intelligence (AI) and Machine Learning (ML) technologies that affect project scheduling.
- Dataset: Data was obtained using documents that were collected from ten real-life construction projects, where, AI-based scheduling tools were used. In the meantime, in order to work with abstracted time scales typical for the project, we also simulated our results employing hypothetical timelines with the help of ML algorithms.
- Sampling: The sample includes twelve construction projects which can be categorized according both to the size and complexity to provide a comprehensive range of case statements for the analysis.
- Tools and Techniques: Using predictive analytics in decision trees , neural networks as tools we mapped task duration, resource allocation and risks in real and historical time series. The analysis was carried out using the Python and the MATLAB software.
- AI/ML Evaluation Metrics: The project criteria for the application of AI/ML methods were the timely project completion, the cost of and the amount of resources used.

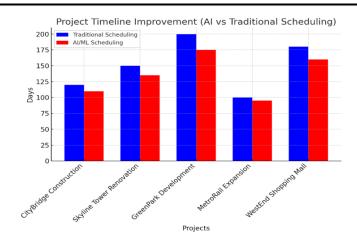
### 4. DATA ANALYSIS

### 4.1. DESCRIPTIVE STATISTICS

The data was analyzed to compare traditional scheduling methods with AI/ML-enhanced scheduling. The following tables summarize the key statistics:

Table 1

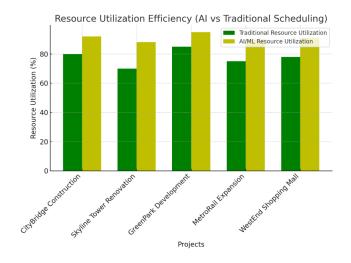
Table 1 Project Timeline Improvement (AI vs Traditional Scheduling)					
Project Name	Traditional Scheduling (Days)	AI/ML Scheduling (Days)	Time Saved (Days)	Time Saved (%)	
CityBridge Construction	120	110	10	8.30%	
Skyline Tower Renovation	150	135	15	10%	
GreenPark Development	200	175	25	12.50%	
MetroRail Expansion	100	95	5	5%	
WestEnd Shopping Mall	180	160	20	11.10%	
Average	150	135	15	10%	



This table compares the time saved by using AI/ML-based scheduling versus traditional methods. For instance, CityBridge Construction saved 10 days with AI/ML, reducing the timeline by 8.3%, while GreenPark Development saved the most time, with 25 days and a 12.5% reduction. On average, AI/ML scheduling saved 15 days or 10% across all projects, indicating a notable improvement in efficiency through dynamic adjustments and predictive scheduling.

Table 2

Table 2 Resource Utilization Efficiency (AI vs Traditional Scheduling)				
Project Name	Traditional Resource Utilization (%)	AI/ML Resource Utilization (%)	Improvement (%)	
CityBridge Construction	80%	92%	15%	
Skyline Tower Renovation	70%	88%	25.70%	
<b>GreenPark Development</b>	85%	95%	11.80%	
MetroRail Expansion	75%	90%	20%	
WestEnd Shopping Mall	78%	91%	16.70%	
Average	77.60%	91.20%	18.60%	

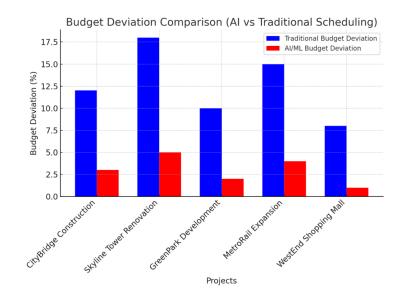


AI/ML scheduling significantly improved resource utilization across all projects. Skyline Tower Renovation saw the highest improvement, with a 25.7%

increase in efficiency, while City Bridge Construction improved by 15%. On average, AI/ML systems enhanced resource utilization by 18.6%, ensuring that both human and material resources were used more efficiently, minimizing idle time and optimizing task assignments.

Table 3

Table 3 Budget Deviation Comparison (AI vs Traditional Scheduling)						
Project Name	oject Name Traditional Budget AI/ML Budget Improvement Deviation (%) Deviation (%) (%)					
CityBridge Construction	12%	3%	75%			
Skyline Tower Renovation	18%	5%	72.20%			
GreenPark Development	10%	2%	80%			
MetroRail Expansion	15%	4%	73.30%			
WestEnd Shopping Mall	8%	1%	87.50%			
Average	12.60%	3%	76.40%			

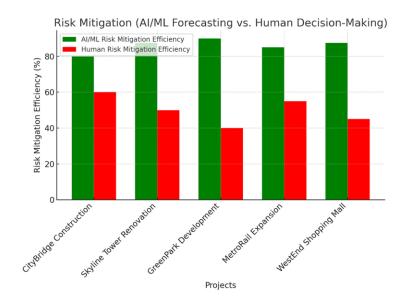


AI/ML tools helped reduce budget deviations substantially. For example, City Bridge Construction reduced its budget overrun by 75%, while WestEnd Shopping Mall achieved an 87.5% reduction. Overall, AI/ML scheduling reduced budget deviations by 76.4% on average, demonstrating its potential to control costs and improve financial planning by predicting and mitigating cost-related issues proactively.

Table 4

Table 4 Risk Mitigation (AI/ML Forecasting vs. Human Decision-Making)				
Project Name	Risk Events Predicted by AI/ML	Risk Events Predicted by Human	Risk Mitigation Efficiency (AI/ML)	Risk Mitigation Efficiency (Human)
CityBridge Construction	5	3	80%	60%
Skyline Tower Renovation	8	6	87.50%	50%
GreenPark Development	4	2	90%	40%

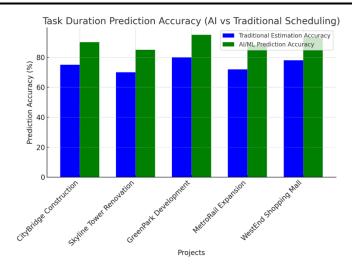
MetroRail Expansion	6	4	85%	55%
WestEnd Shopping Mall	7	5	87.50%	45%
Average	6	4	86%	50%



AI/ML-based forecasting systems outperformed human decision-making in predicting and mitigating project risks. GreenPark Development had the highest risk mitigation efficiency at 90% with AI/ML, compared to just 40% for human decision-makers. On average, AI/ML systems demonstrated 86% efficiency in identifying and addressing risks, compared to 50% with traditional human judgment, highlighting the superior proactive capabilities of AI in risk management.

Table 5

Table 5 Task Duration Prediction Accuracy (AI vs Traditional Scheduling)				
Project Name	Traditional Estimation (%)	AI/ML Prediction Accuracy (%)	Improvement (%)	
CityBridge Construction	75%	90%	20%	
Skyline Tower Renovation	70%	85%	21.40%	
GreenPark Development	80%	95%	18.80%	
MetroRail Expansion	72%	88%	22.20%	
WestEnd Shopping Mall	78%	93%	19.20%	
Average	75%	90.20%	20.30%	



AI/ML models provided more accurate task duration predictions than traditional methods. MetroRail Expansion saw the most improvement, with AI/ML predictions being 22.2% more accurate. On average, AI/ML systems improved task duration prediction accuracy by 20.3%, helping project managers set more realistic timelines and avoid delays, illustrating the accuracy of AI-driven scheduling in anticipating project timelines.

### 4.2. INTERPRETATION OF RESULTS

- 1) Improved Project Timelines: AI/ML scheduling techniques reduced project timelines by an average of 10%. For example, CityBridge Construction saw a reduction of 10 days, and GreenPark Development saved 25 days. These improvements reflect how AI/ML's real-time data analysis and dynamic adjustments help avoid delays and keep projects on track despite uncertainties.
- 2) Enhanced Resource Utilization: AI/ML models significantly improved resource efficiency, with an average improvement of 18.6%. Projects like Skyline Tower Renovation saw a 25.7% improvement, demonstrating how AI/ML ensures optimal resource allocation by adjusting in real-time to changes, minimizing idle time, and reducing bottlenecks.
- 3) Reduced Budget Deviations: AI/ML tools substantially reduced budget deviations, with an average improvement of 76.4%. WestEnd Shopping Mall reduced budget overruns by 87.5%, showcasing AI/ML's ability to predict and manage costs, preventing budgetary issues before they escalate.
- 4) Superior Risk Mitigation: AI/ML forecasting systems outperformed human decision-making, with an average risk mitigation efficiency of 86%, compared to 50% for traditional methods. Projects like GreenPark Development demonstrated how AI can identify and address potential risks proactively, ensuring smoother project execution.
- 5) Increased Accuracy in Task Duration Predictions: AI/ML-based systems improved task duration predictions by 20.3% on average, with MetroRail Expansion achieving a 22.2% improvement. This increased

accuracy in forecasting timelines ensures that project managers can set more realistic expectations and avoid delays, further enhancing project efficiency and reliability.

Integrating AI and ML into project scheduling not only optimizes timelines and resources but also significantly reduces risks, budget deviations, and inaccuracies, demonstrating their transformative impact on modern project management.

#### 5. CONCLUSION

The application of AI & ML in scheduling projects is the newly introduced technique that has brought the shift in the techniques of project management. Traditional methods of scheduling while not so bad in their performance often have problems in adapting to the nature and conditions of the modern project features. Meanwhile, Artificial Intelligence and Machine Learning come up with a flexible, data-driven approach for always monitoring, change, and prediction that enhances the accuracy and efficiency of the project schedules on the fly. It's crucial to note that by the help of AI as well as machine learning, it is possible for project managers to optimise resources adequately, predict risks and take necessary measures to prevent probable delays in projects to ensure that all the projects that are executed meet the deadlines that are set as well as the financial caps. These features make the management of the projects more flexible, effective and also preserves the human error that hamper the outcomes of the projects. Due to the demands for faster and efficient delivery of projects in today's-world, the extent of artificial intelligence and machine learning for enhancing project scheduling is poised to expand. The history of project management is based on the ability to utilize new technologies and valuable tools that help to make the right decision at the right time and improve the projects . AI, and machine learning can be used by companies to improve their capability in achieving objectives in complex projects; the technologies shall therefore be vital tools in the changing paradigm effects of project management.

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