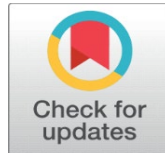
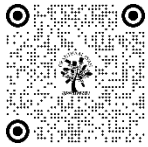


# THE RISE OF E-GOVERNANCE FOR RURAL COMMUNITIES WITH DIGITAL INDIA

Dr. Duryodhan Nahak<sup>1</sup>

<sup>1</sup> Associate Professor, Department of Political Science, PGDAV College, University of Delhi



DOI

[10.29121/shodhkosh.v4.i1.2023.2748](https://doi.org/10.29121/shodhkosh.v4.i1.2023.2748)

**Funding:** This research received no specific grant from any funding agency in the public, commercial, or not-for-profit sectors.

**Copyright:** © 2023 The Author(s). This work is licensed under a [Creative Commons Attribution 4.0 International License](https://creativecommons.org/licenses/by/4.0/).

With the license CC-BY, authors retain the copyright, allowing anyone to download, reuse, re-print, modify, distribute, and/or copy their contribution. The work must be properly attributed to its author.

## ABSTRACT

India stands as the world's largest young democracy and hosts the third-largest online community, following China and the United States. Yet, with the majority of its population living in rural areas, India faces challenges in competing with countries that boast stronger infrastructure, a more informed citizenry, and higher education levels. The global internet revolution, however, has created new opportunities for all nations to harness Information and Communication Technologies (ICTs) for efficient governance. Nearly every country, from the least developed to the most advanced, now maintains some form of e-governance presence. In this context, Digital India has emerged as a transformative initiative, aiming to bridge the gap and advance e-governance across rural communities. From enhancing agricultural productivity to improving healthcare access and ensuring transparency in financial transactions, these initiatives are set to elevate living conditions for millions. As India's digital connectivity expands, ICTs, combined with the government's drive toward digitization, will usher in a new era of e-governance, fundamentally changing how public services reach Indian citizens. This research paper follows the journey of Digital India as technology evolves, emphasizing its impact on rural technology adoption and the growth of e-governance services nationwide.

**Keywords:** ICT, Digital India, E-governance, Technology, India, Village, Rural, Policy, Initiative etc.



## 1. INTRODUCTION

"India is not Calcutta and Bombay; India lives in her seven thousand villages<sup>1</sup>." Mahatma Gandhi's words from over half a century ago continue to resonate deeply today. India's rural heart remains largely disconnected from the urban hubs, marked by limited infrastructure, inconsistent electricity, and poor road networks. This rural-urban divide has left the majority of the rural population with far fewer resources and less access to essential information compared to urban residents. The disparity was starkly captured in Rajiv Gandhi's observation that "of every one rupee spent on development, only 15 paise reaches the poor<sup>2</sup>." To bridge this gap, the Indian government launched the Digital India initiative in 2015, aiming to empower citizens across the country and enhance government service delivery through digital channels. Traditional models of governance have long faced difficulties in addressing the unique needs of rural areas—whether in infrastructure, access to basic services, or economic opportunities. Digital India seeks to overcome these obstacles by bringing e-governance to the forefront, utilizing technology to simplify administrative processes,

<sup>1</sup> Gandhi, M. (1963). *Village swaraj*. Narajivan Publishing House.

<sup>2</sup> Aiyar, Y., & Samji, S. (2006). Improving the Effectiveness of National Rural Employment Guarantee Act. *Economic and Political Weekly*, 320-326.

improve transparency, and engage citizens directly. Through this initiative, India is working to create a more inclusive, connected, and efficient governance system that meets the needs of all its citizens, regardless of where they live<sup>3</sup>. Following the Green and White Revolutions, today's Digital Revolution is transforming information access and opening new pathways for seamless information sharing. Through the Digital India initiative, e-governance is poised to redefine how services reach rural areas, making information easily accessible and enabling citizens to engage more actively in governance. This shift allows the government not only to provide resources and beneficial programs to citizens but also to monitor and enhance the impact of its various initiatives. The foundations for Digital India were laid in the early 21st century, particularly with the National e-Governance Plan (NeGP) launched in 2006. This plan marked the transition from simple computerization of government departments to more unified efforts aimed at fast-tracking e-governance at national, state, and local levels. Today, Information and Communication Technologies (ICT) have become essential to every new policy in India. The Digital India mission is driving a new wave of socio-economic progress, from improving access to agricultural tools and healthcare services to ensuring transparency in financial transactions. As it continues to expand, Digital India holds the promise of a more inclusive, connected, and economically empowered nation.

## 2. PRE-INTERNET GOVERNANCE AND PUBLIC SERVICE DELIVERY

Governance can be understood as the process through which a society guides its own direction. This involves interactions between the State, private sector, and civil society as they communicate interests, fulfill responsibilities, and navigate differences. Prior to the rise of the internet, India's governance heavily depended on traditional, paper-based systems for public service delivery. This setup required citizens to interact with government representatives directly, often by visiting local offices.<sup>4</sup> These in-person processes faced significant hurdles, particularly in reaching rural populations, where infrastructure was sparse and literacy levels tended to be lower than in urban areas. Public services, whether for issuing essential documents or distributing benefits, were bound by extensive paperwork, multi-step approvals, and frequent trips to government offices. This approach made service delivery lengthy, inefficient, and prone to bureaucratic bottlenecks, leaving citizens to navigate complex administrative processes. With India's vast and diverse geography, ensuring fair access to government services was an immense challenge. Citizens had minimal input in decision-making processes, with limited channels available for expressing their needs or grievances. This led to a top-down approach, with public servants and government officials as the primary decision-makers.

Rural government offices further struggled with limited staffing and resources, restricting their ability to serve effectively. The absence of a centralized system also meant citizens frequently had to visit multiple departments to complete a single service request, leading to a fragmented and time-intensive experience. Issues of transparency and accountability plagued the traditional governance model in India, leaving citizens with limited insight into the status of their service requests or resource allocations. This lack of clarity often contributed to a perception of government inaccessibility and inefficiency. Financial inclusion was also a major hurdle, particularly for rural citizens who struggled to access subsidies, loans, and benefits. Many lacked formal land records to use as collateral, restricting their eligibility for loans or poverty alleviation programs intended for small farmers<sup>5</sup>. The absence of direct and transparent service channels resulted in resource leakages and inefficiencies, fostering mistrust among citizens who expected reliable, high-quality services. In this setting, the internet emerged as a transformative tool, offering a way to enhance governance and bridge service delivery gaps, particularly for rural communities, while addressing socio-cultural barriers.

## 3. INDIA'S PATH TO E-GOVERNANCE

The Internet revolution took off in the late 1990s<sup>6</sup>, transforming access to information across the globe. This digital wave dismantled traditional barriers, bringing knowledge that was once restricted to select circles into the public domain. The newfound accessibility empowered citizens, fueling active participation, challenging authoritarian regimes, and bolstering the accountability efforts of civic groups. Beyond speeding up service delivery, the Internet has also

<sup>3</sup> Bhatnagar, S. (2003). Transparency and corruption: Does e-government help. DRAFT Paper prepared for the compilation of CHRI, 1-9.

<sup>4</sup> Bala, M., & Verma, D. (2018). Governance to good governance through e-Governance: A critical review of concept, model, initiatives & challenges in India. *International Journal of Management, IT and Engineering*, 8(10), 244-269.

<sup>5</sup> Warschauer, M. (2003). Social capital and access. *Universal access in the Information Society*, 2, 315-330.

<sup>6</sup> Guttman, R. (2003). The Internet Revolution. In *Cybercash: The Coming Era of Electronic Money* Robert Guttman (pp. 56-82). London: Palgrave Macmillan UK.

introduced greater transparency between governments and their people, addressing the inefficiencies of traditional governance and fostering open communication. Citizens now have platforms—like government web portals and social media—to file complaints and voice concerns directly. Meanwhile, the digital wave extended into rural areas, with cyber kiosks, telecenters, and village knowledge centers emerging as hubs of information. These centers became vital resources for rural populations, ensuring that no one was left behind in this digital transformation. India's vision for a digital future reflects this commitment to integrating technology into governance<sup>7</sup>. It also means promoting inclusivity, and empowering citizens through accessible information and active participation.

As per the scholar Heeks, E-government, or digital governance, involves governments leveraging internet-based tools to improve access to public information and services<sup>8</sup>. This digital approach aims to make public services more efficient, accessible, and tailored to individual needs. India's e-governance journey began in the 1970s with the establishment of the National Informatics Centre (NIC), which laid the groundwork for technological advancements in the public sector. By the 1980s, government departments launched several internal projects, focusing on data-heavy functions such as elections, census, and tax management. Initially, these efforts emphasized automating internal operations rather than enhancing citizen services. However, with the shift to the second phase of e-governance, the focus expanded to include direct service delivery, engaging civil society and external agencies to boost public access and service quality. This collaborative approach aimed to transform government interaction with citizens, making services more streamlined and widely accessible<sup>9</sup>.

In January 2000, India launched its first state-level e-governance initiative, Gyandoot, in the Dhar district of Madhya Pradesh<sup>10</sup>. This government-run digital network aimed to promote local development by enabling e-governance, e-commerce, and e-education services. Soon after, the central government took a major step toward digitalization with the National E-Governance Plan (NeGP) in 2006, which sought to make government services more accessible to citizens across the country<sup>11</sup>. A central component of NeGP was the establishment of Common Service Centers (CSCs), designed to bring government services closer to citizens through thousands of broadband-enabled computer centers. With a substantial budget of 25,000 crore rupees, the plan focused on developing essential governance frameworks, policies, and infrastructure. These CSCs provide a wide range of government-to-citizen and business-to-customer services, especially benefitting rural areas. Through the CSCs, citizens can access essential services such as application forms, certificates, and bill payment for utilities like electricity, water, and telephone<sup>12</sup>. Over time, various state governments under India's federal structure began to implement their own e-governance programs, extending digital service options to local departments. This coordinated effort aimed to enhance government accessibility, ensuring a seamless experience for citizens in urban and rural areas alike.

#### 4. GOOD GOVERNANCE V. E-GOVERNANCE – DIGITAL INDIA

E-governance, in its broadest sense, seeks to reform governance through the innovative application of Information and Communication Technology (ICT). Effective governance in any nation ideally means offering "anytime, anywhere" access to government information and services, maximizing ICT resources to achieve this vision. As a result, e-governance isn't just about adopting digital tools but about ensuring universal access to these technologies for all citizens. While it enables governments to deliver a wide range of services across departments with a single click, a critical question remains: is it accessible to every citizen as envisioned? Former President Kalam highlighted this challenge, noting that no country has yet implemented e-governance for a population of a billion, a significant hurdle which requires a robust e-governance

<sup>7</sup> Malodia, S., Dhir, A., Mishra, M., & Bhatti, Z. A. (2021). Future of e-Government: An integrated conceptual framework. *Technological Forecasting and Social Change*, 173, 121102.

<sup>8</sup> Heeks, R., & Bailur, S. (2007). Analyzing e-government research: Perspectives, philosophies, theories, methods, and practice. *Government information quarterly*, 24(2), 243-265.

<sup>9</sup> Kaul, V. K. (2015). Digitalization—A New Innovation Wave in India. *SSRN Electronic Journal*.

<https://doi.org/10.2139/ssrn.2635460>

<sup>10</sup> Cecchini, S., & Raina, M. (2004). Electronic government and the rural poor: The case of Gyandoot. *Information Technologies and International Development*, 2(2), 65-75.

<sup>11</sup> Mathur, D., Gupta, P., & Sridevi, A. (2009). E-governance approach in India the national e-governance plan (NeGP). *Transforming Government*, 3(1), 3-50.

<sup>12</sup> Prasad, K. (2012). E-Governance Policy for Modernizing Government through Digital Democracy in India. *Journal of Information Policy*, 2(1), 183-203. <https://doi.org/10.5325/jinfopoli.2.2012.183>

framework<sup>13</sup>. ICT alone cannot solve every governance challenge, but it has the potential to drive efficient, affordable, and responsive citizen services. Yet, enthusiasm for ICT's possibilities often meets obstacles, as barriers to implementation can dampen progress. Thus, while e-governance promises transformative benefits, realizing them requires not just technological solutions but also policies ensuring equitable access and sustained support.

Launched in July 2015, the 'Digital India' initiative, envisioned by Prime Minister Modi, aims to transform the way government services reach people by making them accessible online<sup>14</sup>. This ambitious program is built around three key goals: creating a robust digital infrastructure, delivering public services through digital means, and promoting digital literacy across the country. One of the nine core pillars of this initiative is e-Governance, which focuses on providing real-time access to government services through online and mobile platforms. The program also emphasizes cashless, electronic financial transactions, and a single-window access system for individuals. By digitizing critical services such as healthcare, education, and financial systems, Digital India aspires to cut through bureaucratic hurdles, ensuring faster and more efficient service delivery. The launch of Reliance Jio played a pivotal role by making affordable internet widely accessible, further propelling Digital India's vision. Other factors like demonetization and Covid-19 pandemic also played their role to give additional boost to Digital India. With an array of projects like BharatNet for rural connectivity, e-Governance solutions, and digital literacy campaigns, Digital India is working to make digital engagement possible for every citizen, paving the way for a digitally empowered society.

## 5. IMPACT ON GOVERNANCE

The effectiveness of governance in any nation can be evaluated through factors such as the level of corruption among officials, transparency, accountability, and active citizen involvement. Good governance is marked by clear, accountable use of public funds, robust support for the private sector, efficient public services, and adherence to the rule of law. It promotes policies that benefit marginalized communities and enables sound economic management. Unlike traditional governance, e-governance introduces a cost-effective model by improving predictability in service delivery, reducing the need for repeated visits, and cutting down on travel expenses. A central question in assessing e-governance is how it reshapes the relationship between political institutions, bureaucracies, and citizens, specifically, whether it fosters a connection rooted in accountability and public engagement<sup>15</sup>. E-governance has indeed strengthened these relationships by providing citizens with transparent access to information about government functions and services. This digital shift has greatly transformed interactions between citizens and public servants, creating a more open and responsive governance structure.

With mobile connectivity reaching the grassroots and user-friendly apps gaining popularity, e-governance in India is now expanding through mobile platforms across all government levels<sup>16</sup>. Recently, this digital approach has significantly deepened its reach, covering a broader range of Central and state government services than ever before. Streamlining processes, digitizing databases, and automating routine tasks like document writing and copying have greatly sped up service processing times, replacing slower, manual methods. This efficiency is crucial in building public confidence in democratic institutions by ensuring that essential services are accessible and prompt. The move to mobile e-governance has not only improved the user experience but also fostered greater trust in government services. Aware Indian citizens are increasingly less likely to pay bribes as compared to the past. In cases where public servants request them, citizens are taking to social media platforms like X (previously Twitter) and Meta to report these incidents. These reports are promptly addressed by higher authorities, demonstrating a commitment to transparency and accountability. Through consistent efforts, India's rank on the E-Government Development Index (EGDI) has come to be at 105 in 2022, reflecting the country's ongoing progress in delivering digital governance that serves its citizens more effectively<sup>17</sup>.

<sup>13</sup> Kalam, A. A. (2003). Citizen Centric e-Governance: Technology and Management Policy1. *Finance India*, 17(4), 1273.

<sup>14</sup> Kollinal, R. K., Moolakkattu, D. J. S., & Paul, D. V. (2019). Digital India-the Great Dream. *International Journal of Computer Engineering and Technology*, 10(3), 87-93.

<sup>15</sup> Norris, P. (2001). *Digital Divide: Civic Engagement, Information Poverty, and the Internet Worldwide*. Cambridge: Cambridge University Press.

<sup>16</sup> Bhatnagar, S. (2008). *E-government: from vision to implementation: a practical guide with case studies*. Thousand Oaks, Calif. Sage.

<sup>17</sup> India: EGDI score and ranking 2022. (n.d.). Statista. <https://www.statista.com/statistics/1346871/india-egdi-score-and-ranking/>



## 6. IMPROVEMENTS ACROSS ALL SECTORS

The Digital India initiative has made remarkable strides in transforming key sectors like agriculture, economy, healthcare, and education by harnessing Information and Communication Technologies (ICTs). This digital revolution empowers rural communities, providing them with tools to elevate their quality of life. In agriculture, for instance, platforms like the National Agriculture Market (e-NAM) or e-Choupal enable farmers to sell produce online, fostering better price transparency and reducing dependency on middlemen. Additionally, rural farmers can access resources like livestock prices and medical assistance with ease. For artisans and small handicraft producers, Digital India opens up new opportunities to market and distribute products globally. Through tools such as the Kisan Suvidha App, farmers gain access to real-time data on weather, market prices, and agricultural practices, allowing for smarter, more informed decisions. Furthermore, the government's e-Shram portal supports unorganized laborers, facilitating access to social welfare programs and pensions, which strengthens financial security and social well-being in rural areas.

Through the Kishan Samman Nidhi portal, farmers can now insure their crops and receive financial support if yields are affected by adverse conditions. These digital platforms enable direct cash transfers to farmers, reducing their reliance on subsidies and allowing them to reinvest in advanced farming techniques. This system eliminates middlemen who, as noted by Rajiv Gandhi, once took up to 85 paise out of every rupee intended for citizens. India's thriving agricultural landscape is further enriched by over 1,000 agri-tech startups, which showcase the nation's entrepreneurial spirit and digital advancements. This shift not only boosts economic growth and GDP but also drives digital transformation across multiple sectors. By promoting e-governance and online services, these initiatives foster transparency and operational efficiency, making India a more attractive destination for foreign investments. Digital innovations like the Digital Payments Initiative support cashless transactions, expanding financial access for underserved communities. Other industries, such as transportation, benefit too; for instance, the IRCTC railway platform simplifies ticket booking, saving time and reducing travel expenses to physical stations.

In the healthcare sector, the Digital India initiative has played a pivotal role in building a strong digital infrastructure that expands access to medical services nationwide. Through efforts like the Ayushman Bharat Digital Mission, a connected digital ecosystem is being developed to link patients with healthcare professionals via telemedicine. This advancement is especially impactful for rural communities, which often struggle with limited access to quality healthcare. Digital platforms now allow for remote consultations and health monitoring, leading to improved patient outcomes and reduced medical expenses. The adoption of electronic health records (EHRs) further enhances the continuity of care by ensuring that patient information is accessible across healthcare facilities. In education, Digital India has revolutionized learning by promoting digital literacy and facilitating access to high-quality resources. Platforms such as SWAYAM provide online courses from top universities, enabling students across India to pursue education without geographical barriers. Digital tools in classrooms, such as smart learning solutions, boost student engagement and enhance learning experiences. The National Digital Library offers a vast collection of resources accessible anytime, encouraging lifelong learning. With a focus on STEM education via digital platforms, students are equipped with skills needed for technology-driven job markets of the future.

## FINANCIAL INCLUSION

Digital India's most significant impact has been in advancing financial inclusion, particularly within rural communities, by simplifying transactions through digital platforms like Unified Payments Interface (UPI) and internet banking. At the heart of this transformation lies Aadhaar, which enables swift electronic verification, empowering millions of previously unbanked individuals to easily open bank accounts. The Pradhan Mantri Jan Dhan Yojana (PMJDY) has been instrumental, offering zero-balance accounts to over 46 crore Indians. This initiative has uplifted marginalized communities by facilitating direct benefit transfers (DBT) from the government. With Aadhaar-linked bank accounts, subsidies and welfare benefits are deposited directly, reducing corruption and eliminating intermediaries. Moreover, the launch of UPI in 2016 has redefined transactions by allowing users to make instant money transfers between bank accounts via smartphones, bringing unprecedented ease and efficiency to financial interactions. Digital India continues to bridge economic gaps, creating a more inclusive and accessible financial landscape across the nation.

The rapid spread of mobile technology and internet access has allowed rural communities to connect with financial services that were once out of reach. UPI's intuitive design has sparked a surge in digital transactions, with billions processed each month. This accessibility has significantly broadened financial inclusion, especially in rural areas where banking infrastructure has traditionally been limited. Common Service Centers (CSCs) act as crucial hubs, functioning

like mini banks where locals can learn about digital payments, open bank accounts, and get help with online transactions. Additionally, Aadhaar-linked services paired with UPI empower rural residents by enabling direct access to government benefits like cooking gas subsidies or food rations through the Public Distribution System (PDS). This streamlined system ensures that benefits are distributed efficiently, avoiding delays and bypassing corrupt middlemen, thereby promoting transparency and trust in financial transactions in rural areas.

## **7. CHALLENGES AND WAY FORWARD**

In recent years, there has been growing recognition in India that the emphasis has often been placed on the electronic aspect of governance, rather than ensuring that essential governance reaches the average citizen. The nation has focused on IT as an endpoint, but it should ideally be a tool to facilitate broader objectives. It's crucial that the application of information technology within government processes not only supports e-governance but also fosters good governance. While ICT provides valuable channels for the government to connect with citizens, greater effort is needed to ensure that citizens can equally access and engage with the administration. Many regions still grapple with limited internet connectivity and power disruptions, which hinder efficient service delivery. The absence of reliable infrastructure is a significant barrier to the success of e-governance initiatives. Additionally, issues related to maintaining and updating systems contribute to service interruptions. Another challenge is the lack of integration between e-governance platforms across various government departments, leading to inefficiencies and isolated data. This fragmentation makes it difficult for different agencies to effectively share vital information, which is essential for providing seamless, comprehensive services to the public.

One significant challenge in India is the difficulty many face in accessing crucial services and information due to the country's vast linguistic diversity. With over 122 major languages spoken, many individuals struggle to understand or read English, especially in rural areas where internet access and digital literacy are limited. Although the government has made efforts to offer resources in local languages, these initiatives often fall short, with many websites lacking accurate translations or user-friendly interfaces. Additionally, India's e-governance infrastructure remains in development. Many regions suffer from poor internet connectivity and frequent power outages, which disrupt the delivery of services and deepen the digital divide. Another obstacle is the resistance to digital transformation. Both government employees and citizens often hesitate to transition from traditional, paper-based systems to digital platforms. This reluctance may stem from insufficient training or fear of unfamiliar technology. Such resistance slows down the adoption of e-governance and diminishes its potential effectiveness. Furthermore, rural citizens tend to be skeptical of online services. Many are either unaware of these services or distrust their reliability and confidentiality. They often rely on traditional governance structures and intermediaries instead. Despite the existence of policies aimed at promoting e-governance in rural India, implementation is often inconsistent. Bureaucratic delays, lack of coordination, and inadequate funding prevent progress, further hindering the potential of digital governance solutions in these areas. To tackle the challenges hindering India's digital progress, a comprehensive strategy is essential, particularly focusing on improving digital infrastructure in rural areas. The government should prioritize digital literacy initiatives through Common Service Centers (CSCs) to ensure that people from all backgrounds are equipped to use digital tools effectively. In addition, public awareness campaigns can play a crucial role in fostering trust and engagement with e-governance programs. Successful implementation of these initiatives will require strong collaborations between government bodies, NGOs, and the private sector. Once infrastructure barriers are addressed, the potential of Digital India and e-governance will revolutionize public service delivery, making it more accessible and efficient for everyone. A key step forward is the expansion of Aadhaar's success by introducing a universal digital identity system. This system would allow citizens to access various services with a single login, cutting down on duplication and improving overall efficiency in service provision. This unified framework would help build a more inclusive and responsive governance structure.

## **8. CONCLUSION**

In a growing economy and emerging democracy like India, it is crucial to involve every community in the nation's development, particularly the rural population. The progress of rural citizens is directly linked to the overall growth of the country. To empower these communities, they must be supported in various ways. The transition from traditional government systems to e-governance presents a valuable opportunity for governments to demonstrate their adaptability in a rapidly changing world, while ensuring they serve all citizens. A digitally connected India can significantly enhance the social and economic well-being of people, especially in rural areas. This digital shift has simplified governmental procedures, reducing the need for physical presence, and enabling citizens to access essential services directly from their

villages—vital for those facing mobility or financial constraints. While the digital transformation of rural India promises great benefits, the reality often falls short of these expectations, revealing challenges that still need to be addressed. The success of e-Governance in rural India faces significant challenges, primarily due to limited internet access, digital literacy, and infrastructure. These issues are particularly pronounced in many rural areas, where linguistic diversity and varying levels of technical knowledge further complicate the adoption of digital services. Overcoming these barriers will require ongoing efforts, including investments in robust infrastructure, localized digital literacy initiatives, and the availability of services in regional languages. While e-Governance has made impressive strides in empowering rural communities, its full potential is still unfolding. With greater focus on improving digital infrastructure, offering inclusive training programs, and making technology more accessible, e-Governance could become a powerful tool for reducing social and economic inequalities. As India continues its digital transformation, rural areas have the opportunity to benefit significantly, promoting a more inclusive, transparent, and fair society. Continued dedication to these objectives will ensure the digital governance revolution reaches all corners of India, empowering millions and contributing to sustainable, long-term development.

## **CONFLICT OF INTERESTS**

None.

## **ACKNOWLEDGMENTS**

None.